

Attachment 9

9. BREAKDOWN OF AIRLINE ALLIANCES

Name: Wings			Name: Star Alliance		
Core Members	PAX (million)	World Share	Core Members	PAX (million)	World Share
Northwest Airlines	56.1	3.6%	United Airlines	87.2	5.6%
KLM	15.5	1.0%	Lufthansa	41.9	2.7%
Subtotal	71.6	4.6%	Singapore Airlines	13.5	0.9%
Associated Carriers			All Nippon Airways	49.4	3.2%
Continental	45.5	2.9%	Air Canada	15.2	1.0%
Transavia	3.4	0.2%	Thai International	16.6	1.1%
Braathens	6.0	0.4%	Varig	10.0	0.6%
Kenya Airways	1.0	0.1%	SAS	22.0	1.4%
Subtotal	55.9	3.6%	Air New Zealand	6.4	0.4%
Total	127.5	8.2%	Ansett Australia	13.4	0.9%
			Mexicana	7.1	0.5%
			Austrian Airlines	3.5	0.2%
			British Midland	6.5	0.4%
			Subtotal	292.7	18.9%
			Associated Carriers		
			US Airways	55.8	3.6%
			Canadian International	11.0	0.7%
			Virgin Atlantic	3.0	0.2%
			Spanair	3.5	0.2%
			Subtotal	73.3	4.7%
			Total	366.0	23.6%
			Name: oneworld		
			Core Members	PAX (million)	World Share
			American Airlines	95.0	6.1%
			British Airways	36.6	2.3%
			Qantas	19.0	1.2%
			Cathay Pacific	10.5	0.7%
			Iberia	21.9	1.4%
			LanChile	4.0	0.3%
			Finnair	6.1	0.4%
			Aer Lingus	6.3	0.4%
			Subtotal	199.4	12.8%
			Associated Carriers		
			Aerolineas Argentinas	4.5	0.3%
			Subtotal	4.5	0.3%
			Total	203.9	13.1%
			Name: SkyTeam		
			Core Members	PAX (million)	World Share
			Delta Air Lines	105.5	6.8%
			Air France	37.0	2.4%
			Aeromexico	8.7	0.6%
			Korean Airlines	23.8	1.5%
			Subtotal	175.0	11.3%
			Associated Carriers		
			Aeroflot	4.5	1.5%
			Subtotal	4.5	0.3%
			Total	179.5	11.6%
			TOTAL:	ALL ALLIANCES	
			TOTAL	PAX (million)	World Share
				934.4	60.0%

Source: The Airline Industry Guide 2001; Airline Business, September 2000